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Dear Nursing Home Administrator,

The American Health Care Association (AHCA) is excited to extend our full support for the research study conducted by Javan Nelson, a Doctor of Health Administration Candidate at the College of Graduate Health Studies at A. T. Still University in Kirksville, Missouri. This important study seeks to explore the perceptions of Nursing Home Administrators (NHAs) regarding Institutional Special Needs Plans (I-SNPs) and their impact on organizational performance in nursing homes.

Understanding the role of I-SNPs on a nursing home's clinical outcomes, patient satisfaction, employee satisfaction, and financial performance is an important area of study for our sector. We need many people to participate to accurately capture the range of experiences that nursing homes have with I-SNPs.

By participating, you will be contributing to essential research that can inform policy development in our field. Your voice matters, and together, we can drive improvements in long-term care.

Thank you for your commitment to enhancing the quality of care in our facilities. We look forward to your active participation in this meaningful study.

Sincerely,

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David R. Gifford, MD, MPH

Chief Medical Officer

AHCA