

# Rule and Waiver Amendment Implementation Team Meeting

2-3-2022

# AGENDA

Rule & Waiver Implementation Team  
February 3, 2022  
1:00 p.m. – 2:30 p.m.  
Virtual Meeting on TEAMS

## Purpose of the Group:

This team will be in partnership with several DODD divisions to implement the waiver amendment and rule work outlined in the blueprint proposal.

## DODD Leads: Nyoka Craddolph, Kelly Schuck, and Stacy Collins

Time	Topic Content & Presenters	Preparation
1:00 pm	Welcome, Introductions & Agenda Review	
1:10 pm	Statewide Blueprint Update- December 27, 2021	<a href="#">See Memo Monday</a>
1:15 pm	<b>Blueprint System Finance and Rate Expert RFP</b> <ul style="list-style-type: none"><li>Fiscal procedures</li><li>Review SFY 2022 Contract Deliverables</li><li>Review Milliman's Proposed Approach</li><li>Next Steps</li></ul> <i>Stacy</i>	
2:00 pm	<b>Update on Self-Directed Transportation</b> <i>Nyoka and Kelly</i>	
2:15 pm	<b>Our Shared Meeting Message / Next Steps / Assignments</b>	
2:30 pm	<b>Adjourn</b>	

*All times are an approximation, we will move at the speed of the group.*

# Welcome, Introductions, Agenda Review

# Statewide Blueprint Update

[HTTPS://DODD.OHIO.GOV/ABOUT-  
US/COMMUNICATION/NEWSLETTERS/NEWSLETTER-MEMO-  
MONDAY-DECEMBER-27-2021](https://dodd.ohio.gov/about-us/communication/newsletters/newsletter-memo-monday-december-27-2021)

# DODD Contract Deliverables- SFY 22

## State Fiscal Year 2022:

**Deliverable 1:** Participate in a minimum of 9 planning calls with DODD representatives.

**Deliverable 2:** Convene a minimum of 4 implementation team meetings, with assistance from DODD representatives, to develop consensus on identified deliverables.

**Deliverable 3:** Work with the implementation team and other state agency personnel to outline changes to state appropriations, local financing, acuity assessment instrument, budget limitations, service definitions, and new rate calculations by:  
Evaluating Home and Community Based Waiver non-work, work, and employment service design based on blueprint for adult day and employment services work group recommendations.

- Day habilitation service
  - Adult day support
- Prevocational Service
  - Basic employment skills training
- Supported Employment Services
  - Group employment support
  - Career planning
  - Benefits education and analysis
  - Individual employment supports.
- Conducting financial analysis, modeling, designing, developing including program financing, funding strategies, reimbursement, and rate setting.
- Incorporating service design and actuarial activities in support of new innovative or value-based financial initiatives.
- Providing technical support and assistance with all necessary actuarial tasks including rate setting.

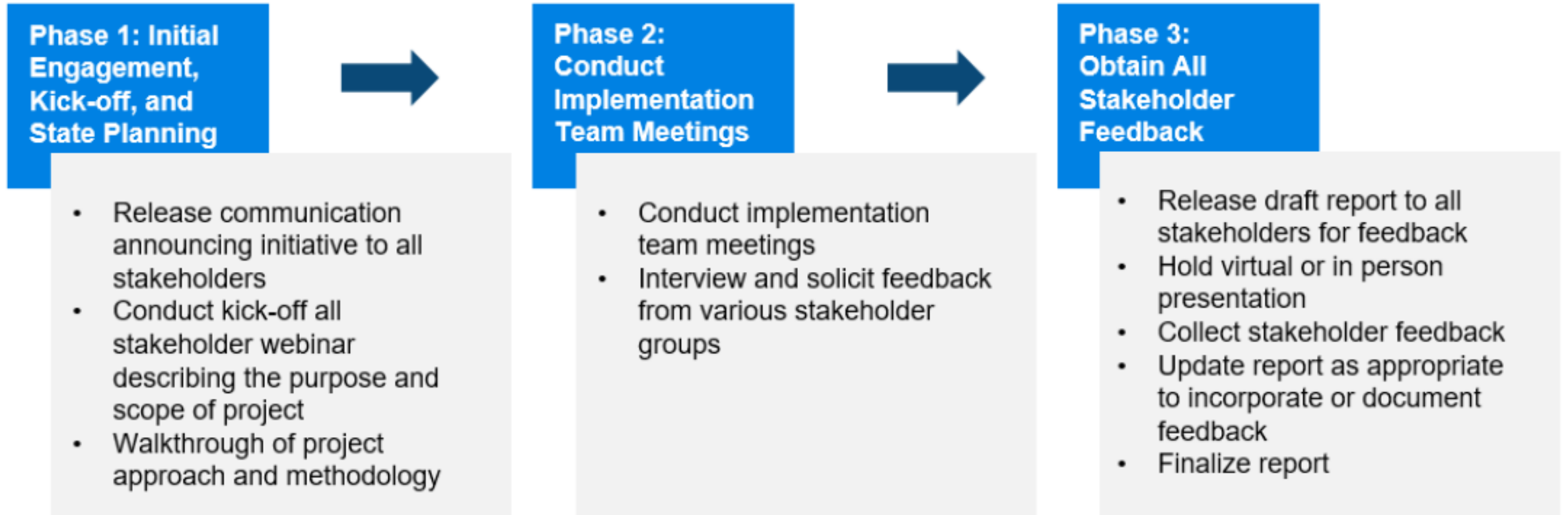
# Milliman Project Team

- ▶ Jeremy Cunningham, FSA, MAAA-  
Ohio Lead
- ▶ Paul Houchens, Principal and  
Consulting Actuary



# Milliman's Proposed Approach

**Figure 1: Summary of Stakeholder Engagement Strategy**





# Technical Proposal

**Step 1: Develop a clear model for rate setting with separate individual elements.** Milliman anticipates using an independent rate model (IRM) approach to support the fee schedule development. Our IRM approach considers four key components that are developed from the “ground-up”:

- Clinical staff and supervisor salary and wages
- Employee related expenses
- Transportation and fleet vehicle expenses
- Administration, program support and overhead

**The independent rate model (IRM) has been used to establish other rates for HCBS in Ohio. Most recently the IRM was used to establish rates for OhioRISE services. Milliman’s deliverable and detailed stakeholder plan can be viewed on ODM’s website at [OhioRISE HCBS Rate Setting Project](#)**

# Technical Proposal

**Step 2. Develop draft payment rates.** Milliman will develop draft rates for each service that reflect the service requirements of each service. To develop these draft rates, Milliman will:

- Develop a rate methodology for each service, aligning with the proposed resources required to deliver the new services
- Compile assumptions for all independent assumptions supporting each rate model component, for example, the number of daily or weekly services provided, the length of time of the services (and supporting indirect time), and the qualifications of staffing delivering the services.
- Work with DODD to validate data sources, which may include policy and procedures, outcome results, continuous quality improvement results, BLS occupational classifications, summarized assessment data, provider costs, and staffing requirements.
- Describe VBP options, and what may be appropriate for short- and long-term implementation. Milliman will provide the draft payment rates and related assumptions and component calculations to DODD for review and feedback, along with benchmark information and VBP options. After incorporating feedback, Milliman will obtain feedback from the stakeholder workgroup.



# Technical Proposal

**Step 3. Finalize payment rates and provide draft rate report.** Milliman will prepare a report that includes the following:

- Payment classifications and payment rates for each service.
- Description of the payment rate methodology used for each service, including the detailed rate component assumptions and related variables.
- Short and long-term budget modeling to support program financing and funding strategy decision-making
- Description of recommended State oversight to ensure that the payment rates support a financially sustainable and effective system of care that meets the population's needs and promotes accountability. For example, the report will include a description of the specific metrics that should be monitored over time (e.g., utilization by service and related costs).
- Description of the selected VBP strategy

**Step 4. Release report for public comment.** Milliman will work with DODD to release the report for public comment and will track responses received. Milliman will also provide up to two virtual presentations describing the results from the report. Milliman will review the feedback received with DODD and provide a summary of the feedback within the report.

**Step 5. Finalize report including responses to stakeholder questions.** If appropriate, Milliman will update the payment methodology and/or model inputs and assumptions based on feedback and discussions with DODD. The final report will include documentation of responses to FAQs from public comments and questions. DODD will be able to make future adjustments to the individual elements of the model to assess the impact of potential changes (e.g., increases or decreases in wage levels and staffing levels) and to establish new rates on a recurring basis.

## APPENDIX 6 – MILLIMAN RELEVANT OHIO EXPERIENCE

Project Title	Timeframe
Nurse Aide Rates	June 2016 – December 2017
Shared Living addition to MyCare, Appendix J	June 2016 – November 2016
Ohio Home Care Waiver <ul style="list-style-type: none"> <li>RN/LPN wage increase, Aide rate development, Home Delivered Meals rate development, Adult Day Service rate development</li> </ul>	July 2017 – December 2017
PASSPORT waiver renewal (no service changes, just appendix J)	September 2017 – December 2017
Waiver Alignment <ul style="list-style-type: none"> <li>Home Maintenance and Chore, PERS documentation, OBLTSS rate development (questionnaires), Home Delivered Meals documentation</li> </ul>	June 2018 – August 2018
Autism Spectrum Disorder Modeling	March 2018 – February 2019
Waiver Alignment Phase II <ul style="list-style-type: none"> <li>Community Transition documentation, Community Integration documentation, Assisted Living documentation, Home Maintenance and Chore documentation</li> </ul>	January 2019 – July 2019
OBLTSS rate development	November 2018 – January 2019
Home Visit rate development	February 2019 – August 2019
Waiver Alignment Phase III <ul style="list-style-type: none"> <li>Vehicle Modifications documentation, Specialized Medical Equipment documentation</li> </ul>	January 2020, February 2020, July 2020
MISP rate development <ul style="list-style-type: none"> <li>Doula, Home Visits, Lactation Counselor rate developments</li> </ul>	August 2020, June 2021
Ohio Home Care renewal <ul style="list-style-type: none"> <li>Adult Day Health Center documentation, Supplemental Transportation documentation</li> </ul>	September 2020 – January 2021
OhioRISE Provider rate development <ul style="list-style-type: none"> <li>ICC/MCC, IHBT, Assessments, MRSS, and 1915(c) (OOH Respite and Transitional Services and Supports) service rate development (full IRM process)</li> </ul>	May 2021 – November 2021
PRTF rate development	Ongoing
Child Welfare (CW)/Treatment Foster Care (TFC) rate development	Ongoing

# Next Steps



DODD expects to finalize contract with Milliman on February 14, 2022.



Kick off meeting will be scheduled in February 2022 for DODD to have conversations with Milliman to discuss steps.



Estimating we come together with rule and waiver amendment team in April 2022 to dive into the work with Milliman.



# Self-Directed Transportation

- ▶ Self-Directed Transportation is proposed to go into effect on July 1, 2022.
- ▶ Self-directed transportation - means a service that enables an individual to access activities and opportunities available in the broader community such as competitive integrated workplaces, integrated community participation and contribution, community resources, and businesses consistent with the individual service plan. Self-directed transportation enhances independence as it is available around the clock, including on weekends and holidays, to accommodate an individual's scheduled and spontaneous transportation needs.
- ▶ Self-directed transportation includes:
  - ▶ (i) Purchase of prepaid vouchers, cards, passes, or tokens to access modes of ground transportation available to the general public
  - ▶ (ii) Per mile or per trip reimbursement made to a person who meets the provider qualifications
- ▶ The financial management services entity will be utilized to facilitate self-directed transportation services.

# Next Meeting

- ▶ To Be Determined- Estimated April 2022.